Adopted: 01/2023

Revised: 09/2023



Community Health Improvement Plan 2023

Zanesville-Muskingum County Health Department

Governance

The Board of Health is comprised of seven members representing the community. Three members are appointed by the mayor of the City of Zanesville, three members are appointed by the District Advisory Council, which covers all of the villages and townships within the county, and one member represents the District Licensing Council. As required by the State of Ohio, Board of Health members must obtain 2 hours of continuing education per year. As part of regular meetings of the Board of Health, opportunities for continuing education are provided to members.

Mission, Vision, and Values

The Mission of the Zanesville Muskingum County Health Department is: To use best practices to prevent illness, protect our health and promote well-being.

The Vision of the Zanesville Muskingum County Health Department is that: The Communities of Muskingum County are the healthiest places to live, learn, work and play.

The core Values of the Zanesville Muskingum County Health Department are to:

- Respect diversity and practice inclusion.
- Be accountable, ethical, and equitable.
- Practice continuous process improvement.
- Be helpful, adaptive, and take pride in providing excellent service.
- Engage with our communities and work as a team to achieve desired results.

This plan has been approved and adopted by the following individuals:

7	
Corey Damilton	01/19/2023
Corey Hamilton, Health Commissioner	Date

REVISIONS

Date	Description of Change	Pages Affected	Reviewed or Changed by
05/2023	Added Mental Health & Addiction Goals	25-29	Changed by Michelle Shroyer Reviewed by HMCN
09/2023	Language Matters: Changed language in Mental Health & Addiction to Behavioral Health; substance abuse to substance use disorder, addiction to dependency.	3,4,6-10, 25-29	Changed by Michelle Shroyer Reviewed by HMCN
	Policy Recommendations Health Behaviors and Behavioral Health	15, 26	Changed by Michelle Shroyer Reviewed by HMCN
	Assets with sectors added to each priority	12, 16, 21, 25	Changed by Michelle Shroyer Reviewed by HMCN
	Appendix: Assets and Partnership Added	39	Changed by Michelle Shroyer Reviewed by HMCN
	Activities & Strategies added to each priority	12, 16, 21, 26	Changed by Michelle Shroyer Reviewed by HMCN

For questions about this plan, contact:

Michelle Shroyer, Community Health Planner michelles@zmchd.org (740) 454-9741 ext. 312

<Intentionally left blank>

TABLE OF CONTENTS

EXECUTIVE SUMMARY	1
INTRODUCTION	2
Community Health Improvement Plan	2
Overview	2
Muskingum County	3
Statement of Purpose	
Guiding Principles	4
PLANNING PHASE	5
Community Health Improvement Plan	5
Community & Partner Engagement	5
Prioritization	6
Goals	8
Alignment	9
MUSKINGUM COUNTY: COMMUNITY HEALTH IMPROVEMENT PLAN	10
Education & Literacy	11
Situation Analysis	11
Major Findings	11
Assets & Partnerships	12
Goals and Objectives	12
Health Behaviors	15
Situation Analysis	15
Major Findings	15
Assets & Partnerships	15
Goals and Objectives	16
Housing & Homelessness	20
Situation Analysis	21
Major Findings	21
Assets & Partnerships	21
Goals and Objectives	22
Behavioral Health	26
Situation Analysis	26
Major Findings	26
Assets & Partnerships	26
Goals and Objectives	27
APPENDIX	31
Muskingum County Community Health Assessment Executive Summary	32
Glossary	38
Assets & Partnershins	40

EXECUTIVE SUMMARY

As of July 1, 2021, the United States Census Bureau reported that Muskingum County had 86,410 residents, having grown overall by 2% over the last fifteen years. Every three to five years Muskingum County completes a Community Health Assessment to review residents Quality of Life (QOL) and develop a Community Health Improvement Plan to address inequities they are experiencing.

The Healthier Muskingum County Network (HMCN) was developed in 2011, spearheaded by the Zanesville-Muskingum County Health Department as a networking group to address priority issues from the Community Health Improvement Plan. Member agencies of the network represent an array of social determinants of health, safety, education, employment, healthcare, and housing among others. The network's goal is to increase awareness of community resources, identify networking opportunities, and reduce duplication of available services.

In 2021, an assessment was completed in Muskingum County residents by Adult Opinion Survey (AOS), Focus Groups, and Key Informant Interviews. This data was used to form the Muskingum County Community Health Assessment and was published to the community June 2022.

Muskingum County recognizes the impact of Social Determinants of Health (SDOH) and uses this as a guiding principle when prioritizing and addressing findings from the CHA. On October 13, HMCN hosted a day long event where over 28 stakeholders from the community came to review the findings and select the priorities for the CHIP to address in the next 3 years. They used the Hanlon method to prioritize; Community & Civism, Education & Literacy, Food Insecurity, Healthcare Access & Utilization, Health Behaviors, Housing & Homelessness, Behavioral Health (Mental Health & Addiction), Safety & Security, and Transportation.

The four priority areas for the 2023-2025 Muskingum County CHIP are Education & Literacy, Health Behaviors, Housing & Homelessness, and Mental Health & Addiction. HMCN members and community stakeholder considered Genesis Community Health Needs Assessment (CHNA), the Ohio State Health Improvement Plan (SHIP), and Healthy People 2030 to ensure the priorities selected aligned together.

The HMCN members have established a workgroup for each priority area, to implement the objectives and action steps for the goals. The workgroups comprise of partners that are implementing the work in that field. Workgroup leads will report out quarterly on the progress and share data to measure the impact of the CHIP. Progress and information will be uploaded and tracked by Clear Impact to capture the information in one place, and the link to it is in this document.

The Muskingum County CHIP is a plan that is updated and revised as needed based on the events and outcomes in the community. The HMCN meets on the third Thursday of the month to review progress, network, and have guest speakers. If you would like to join our efforts, please contact us. "Alone we can do so little, together we can do so much" -Helen Keller.

INTRODUCTION

COMMUNITY HEALTH IMPROVEMENT PLAN

A Community Health Improvement Plan (CHIP) is a long-term, systematic effort to address public health problems based on the results of Community Health Assessment activities and community health improvement processes. This presents a description of the characteristics of what a healthier community would look like. By including priorities and strategies, the CHIP is intended to be utilized as a guide or roadmap by the partner organizations to work toward creating that vision of a healthier community.

The CHIP is critical for developing policies and defining actions to target efforts that promote health. It should define the vision for the health of the community through a collaborative process and should address the gamut of strengths, weaknesses, challenges, and opportunities that exist in the community to improve the health status of that community. The plan is used by health and other governmental education and human service agencies, in collaboration with community partners and residents, to set priorities, coordinate, and target resources.

OVERVIEW

Muskingum County

Demographics

As of July 1, 2021, the United States Census Bureau reported that Muskingum County had 86,410 residents, having grown overall by 2% over the last fifteen years. Across gender, there have been no changes of significance; females making up 51.33% of the population, their male counterparts, 48.67%. Muskingum County portrays characteristics consistent with aging patterns; a steady increase in older population coupled with a negative growth in the young adult (-1.3%) and child populations (-0.7%). Since 2000, the median age has risen steadily from 37 to 40.5 years. This exceeds the state and national average of 39.5 and 38.2 years respectively.

Education, Employment, & Income

The United States Census Bureau reports that among Muskingum County residents over the age of 25, 88.7% have at least a high school diploma (or equivalent), 17.5% of which had a bachelor's degree or higher. About 10% of Muskingum County residents are classified as lacking Basic Prose Literacy Skills (BPLS), limiting the ability to perform simple and everyday tasks.

The county has an unemployment rate of 7.8%, which is slightly lower than that of the state (8.1%), but higher than the national (4%) unemployment rates (County Health Rankings). In Muskingum County, 15% of residents live below the Federal Poverty Level (FPL), according

to the United States Census Bureau. Children suffer disproportionately, with over 21% living in poverty, as reported by County Health Rankings. The median household income in Muskingum County for 2020 was \$48,350, with a per capita income of \$26,736.

Health Status

In 2022, the County Health Rankings placed Muskingum County 67 out of 88 counties in Ohio for health outcomes, falling two spots from the previous year. A 2021 assessment of Quality of Life in the Adult Opinion Survey indicated that 32% of Muskingum County survey respondents were limited in some way because of physical, mental, or emotional problems, increasing to 47% for those with annual incomes less than \$25,000. Those who were limited in some way reported the following limiting problems or impairments: stress, depression, anxiety, or emotional problems (33%); chronic illness (18%); fitness level (17%).

Statement of Purpose

The purpose of the Muskingum County Community Health Improvement Plan is to improve the quality of life and health outcomes of all Muskingum County residents. This process involves the development and maintenance of partnerships to implement the CHIP's strategies; to promote healthy lifestyle choices, to reduce the risk of death and disability, and to ensure health outcome equity across class, race and socioeconomic status.

This plan spans 2023 to 2025 and is typically updated every year. The Zanesville-Muskingum County Health Department provided administrative and technical oversight for the Healthier Muskingum County Network in the development of the Community Health Improvement Plan.

HMCN established in 2011 as a networking group to address priority issues from the Community Health Improvement Plan. Member agencies of the network represent an array of social determinants of health, safety, education, employment, healthcare and housing among others. The network's goal is to increase awareness of community resources, identify networking opportunities, and reduce duplication of available services.

Over the next three years (2023-2025), spearheaded by the Zanesville-Muskingum County Health Department, over 40 agencies, organization and services represented in the Healthier Muskingum County Network (HMCN) and participating in the CHIP's process are committed to making meaningful progress improving the health and well-being of Muskingum County.

Guiding Principles



Muskingum County recognizes the impact of Social Determinants of Health (SDOH) on health outcomes and that health begins where people live, work and play. To that effect, the process of selecting strategies for the 2023-2025 Community Health Improvement Plan was intended to address not only individual behavior, but also the

environments that influence it. This approach provides community residents the opportunity to make choices that allow them to live a long, healthy life, regardless of their income, education, or ethnic background.

The Community Wellness: Social Determinants of Health model classifies the community into 5 sectors to describe the impact of different types of public health interventions. Moving down through the levels, interventions increase in effectiveness and require less individual effort.

In addition to the Community Wellness: Social Determinants of Health model, the HMCN worked to align closely with strategies outlined in the Ohio State Health Improvement Plan, identifying evidence-based initiatives and interventions that are effective in bringing about behavior change. This approach of selecting effective strategies, with a focus on policy, systems and environmental changes is intended to create sustainable change.

Planning Phase

COMMUNITY HEALTH IMPROVEMENT PLAN

Community & Partner Engagement

To develop the CHIP, the HMCN met every month with partners, held focus groups, key informant interviews, and surveyed residents of Muskingum County. We would like to recognize these individuals and thank them for their devotion to this process and this body of work:

- Abby Corder, Caresource
- Amanda McPeck, Zanesville-Muskingum County Health Department
- Ann Hollingsworth, Zanesville-Muskingum County Health Department
- Ashley Washburn, Family Health Services
- Becky Clawson, The Carr Center
- Beth Fox, Muskingum County Community Foundation
- Bradley McHenry, Allwell Behavioral Health Services
- Carol Howdyshell, Zanesville-Muskingum County Health Department
- Corey Hamilton, Zanesville-Muskingum County Health Department
- Dawna Lee, Genesis Healthcare Systems
- Diana Zaato, Zanesville-Muskingum County Health Department
- Heather Rice, Zanesville-Muskingum County Health Department
- John Dodson, Trusted Senior Care Advantage
- Jacqueline Layton, Zanesville-Muskingum County Health Department
- James McDonald, Allwell Behavioral Health Services
- Jamie McGrew, Mental Health and Recovery Services Board
- Jeanie Blake, MVHC Health Center
- JoAnne Snyder, Zanesville Metropolitan Housing Authority
- Kate Paul, Muskingum County Senior Center
- Katie Grubbs, United Way of Muskingum Perry & Morgan Counties
- Kristin McCloud, Pathways
- Lakyn Craig, Zanesville-Muskingum County Health Department
- Marsha Morgan, Salvation Army
- Melissa Cox, Zanesville-Muskingum County Health Department
- Michelle Shroyer, Zanesville-Muskingum County Health Department
- Samantha Wantz, Zanesville-Muskingum County Health Department
- Sophia Marcum, Genesis Healthcare Systems
- Vicki Whitacre, MD, Zanesville-Muskingum County Health Department
- Yolanda Taylor, Muskingum Behavioral Health

Prioritization

In June, the 2022 Muskingum County Community Health Assessment (MCCHA) was completed and released. The document, which was subsequently approved by the Board of Health, laid out the groundwork for the development of the Community Health Improvement Plan. The Community Health Assessment (CHA) outlined 9 priority health issues, which emerged from the six assessments conducted during the MCCHA. The priority health issues that emerged for Muskingum County, in alphabetical order, were:

2022 Muskingum County Priority Issues
Community & Civism
Education & Literacy
Food Insecurity
Healthcare Access and Utilization
Health Behaviors
Housing & Homelessness
Behavioral Health (Mental Health & Addiction)
Safety & Security
Transportation

On October 13th, 2022, the Zanesville-Muskingum County Health Department hosted a daylong prioritization event, which drew together over 28 community stakeholders. This included agencies, organizations, service providers and residents. Prior to prioritization process, participants reviewed the CHA and its process, a video on Social Determinants of health and the prioritization process. A pre/post ranking was also conducted to assess participants' perceptions on priority issues in the community, based on information shared at this event.

Primary, secondary, qualitative and quantitative data was utilized in evaluating all priority issues. The Hanlon Method for Prioritizing Health Problems was used for this prioritization process, evaluating each priority on problem magnitude, severity and solution feasibility. They were then asked to rank each strategy, being conscious of effectiveness, feasibility, community benefit, and equity building.

Prioritization Ranking Hanlon Method						
Priorities	Pre-Ranking	Day Ranking	Post Ranking			
Community & Civism	8	9	9			
Education & Literacy	6	2	3			
Food Insecurity	5	3	4			
Healthcare Access & Utilization	3	5	5			
Health Behaviors 4 4 8						
Housing & Homelessness	Housing & Homelessness 2 6 2					
Behavioral Health (Mental Health & Addiction)	Behavioral Health (Mental Health & Addiction) 1 1 1					
Safety & Security	7	8	7			
Transportation	9	7	6			

At the end of the event Mental Health & Addiction was top of the priority. Muskingum County Mental Health & Recovery Services is conducting a comprehensive mental and behavioral health needs assessment. The results of that assessment will determine the CHIP Mental Health & Addiction goals and objectives. The other two priorities selected was Housing & Homelessness and Education and Literacy. The stakeholders were in a tie between Food Insecurity, Healthcare Access & Utilization, and Health Behaviors. The stakeholders came to a consensus that the HMCN members should select the fourth priority.

The HMCN members viewed current resources, partners, and level of commitment for Food Insecurity, Healthcare Access & Utilization, and Health Behaviors. Genesis Healthcare Systems just completed their Community Health Needs Assessment and Healthcare Access & Utilization is being addressed in their plan. Genesis Healthcare System is leading this and ZMCHD and HMCN have partnered with them to help address it. Members reviewed Food Insecurity and Health Behaviors and came to a consensus that nutrition is a factor with Health Behaviors and thus food could be addressed in this priority while focusing on other behavior factors.

Goals

Once the four CHIP priority issues had been determined, the next step involved is bringing together stakeholders to develop goals and objectives for each priority. Workgroups were developed for each priority area, so partners and agencies that are from that priority would develop the goals and objectives. This is to help ensure that the goals and objectives is feasible and align with their work and strategies that they are currently implementing.

When developing the objectives, partners considered data they currently have available as a baseline and data that will be used to track and measure progress and impact in the community.

2023-2025 Muskingum County Community Health Improvement Plan

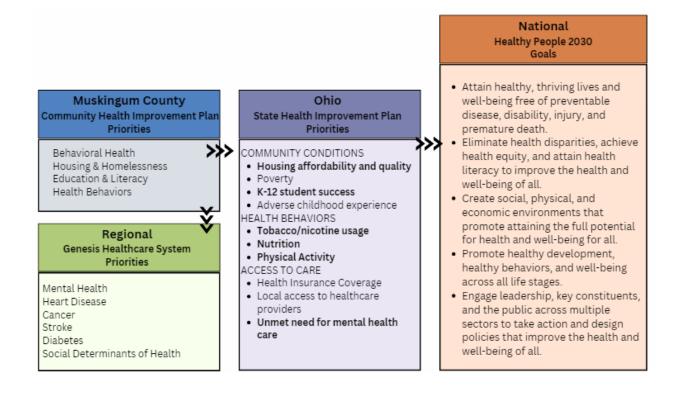
Mission

Improve the quality of life and health outcomes among Muskingum County residents by addressing inequities in Education & Literacy, Health Behaviors, Housing & Homelessness, and Behavioral Health.

Education & Literacy	Health Behaviors	Housing & Homelessness	Behavioral Health
Increase educational	Increase knowledge	Improve housing	Increase awareness of
engagement with	and skills that promote	availability, affordability,	mental health to reduce
Muskingum County	healthy eating, active	and quality	the stigma utilizing
Library Systems.	living, and healthy		services.
	behavior habits.		
Improve literacy rates	Improve access,	Support the needs of the	Increase access of
for youth and adults in	utilization, and	vulnerable population	behavioral health services.
Muskingum County.	consumer demand for		
	nutritious food		
	choices.		

Alignment

As part of an effort to establish a concerted effort in addressing priority issues, the MCCHIP is purposefully aligning its strategies with priorities from the Genesis Hospital Implementation Plan, (which covers a six-county region including Muskingum County), the Ohio State Health Improvement Plan, and with Healthy People 2030, which sets national benchmarks and targets.



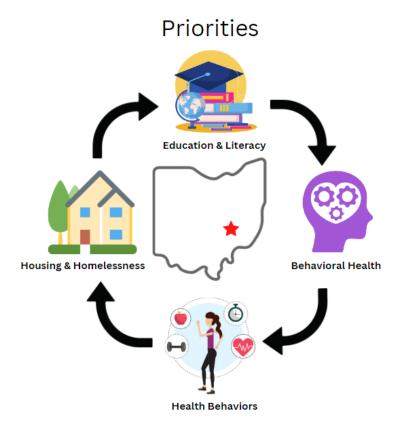
Community Health Improvement Plan

HMCN members and partner agencies from each sector was involved in developing the goals, objectives, and indicators to measure progress. Mental Health & Recovery Services is leading the Behavioral Health workgroup and completing their own assessment. From their assessment findings the goals, objectives, and indicators will be established, and updated in the CHIP spring of 2023. The CHIP is an active document that is used to implement objectives and action steps to accomplish the set goals.

The HMCN meets monthly, and each workgroup will report out quarterly on action steps and status on meeting the assigned objectives. All lead agencies and partners that are involved with the workgroups will sign a Memorandum of Understanding (MOU). This is to outline and formalize objectives, and the data that will be shared with the HMCN.

Lead agencies of the workgroups have established their indicators to help us track progress and will be uploaded to Clear Impact. Clear Impact is essentially a scorecard for the CHIP, and only collects the number and data that our partners have agreed to share. There is no personal or identifying information. This scorecard will track our progress, help identify trends, explain the story behind the curve, what works, and strategies used. This is a great way for partners to see the status on objectives, assist with planning, and tailor objectives if needed to help reach the overarching goals.

To check out our progress click on this live link <u>Clear Impact Link</u>.



EDUCATION & LITERACY

Education is the single most important modifiable social determinant of health, which are the social, economic, and physical environment factors that impact well-being, such as housing, access to health care and employment. Education predicts employment and income, which influences where someone can live and if they can afford health care. Education is not only what is learned in the classroom, but within social, cultural, and economic environments.

Situation Analysis

According to the National Center for Education Statistics (NCES), 10% of Muskingum County residents are classified as lacking Basic Prose Literacy Skills (BPLS). These residents are unable to read and understand any written information. Among Muskingum County residents over the age of 25, 88.2% have a High School diploma or its equivalent. This is slightly less than in Ohio (89.7%), but higher than the national of 87.2%. However, there are pockets with low levels of education; adults without a high school diploma (or equivalent), some with levels over 21%. This stretches across four census tracts, mostly concentrated within the limits of Zanesville.

Educational challenges are seen across the county as early as kindergarten, and this continues through to High School graduation. According to the 2019-2020 Ohio Kindergarten Readiness Assessment (KRA), only 47.8% of all students are 'Demonstrating Readiness' for Kindergarten; 33.8% are "Approaching Readiness" while 18.3% are "Emerging in Readiness". By 3rd Grade, only 63.9% of students meet the state reading proficiency standards (2019-2020) and by graduation, only 38.8% of seniors were well prepared for the work world or for pursuing post-secondary education.

Education, literacy, and life skills are identified as major needs in the community, spanning the life cycle. There is an understanding that these challenges are inherited, passing down from generation to generation. Parenting classes, basic life skills, coping/resilience, training, and workforce training are several missed opportunities for many adults across the county. Residents identified that the educational solutions do not always need to be formal. Support groups, family events, and recreational opportunities are all effective solutions.

Major Findings

- Children not ready for kindergarten.
- Low self-esteem, resilience, and coping skills among K12 students.
- High school graduates unprepared for post-secondary education or work.
- Adults with limited executive function, life and parenting skills.

- Adults with limited health literacy skills.
- Limited programs and resources located in neighborhoods.

Assets & Partnerships

Muskingum County Literacy Council

- Includes partners from the following sectors.
 - o Education
 - Mid-East CTC, Muskingum Valley Education Service Center, Zanesville City School District
 - Housing
 - Zanesville Metropolitan Authority
 - o Civic Association
 - Muskingum County Community Foundation
 - Government
 - Muskingum County Library System, Zanesville-Muskingum County Health Department
 - o Healthcare
 - Genesis Healthcare System
 - Community organization
 - YMCA
 - o Faith
 - Bethel Community Center

Goals and Objectives

Education & Literacy					
Goal	Improve literacy rates for youth and adults in Muskingum County.				
Objective	Increase kindergarten readiness and 3 rd grade reading level by 5% by youth engagement with partnerships and access to resources by 2025.				
Lead Agency	Muskingum County Library System A	ccepted Res	sponsibility	: MOU	
Indicator(s)	Ohio Department of Education: Ohio S	chool Repo	rt Cards		
Timeline	Activities & Strategies	Year 1	Year 2	Year 3	
	Meet with schools, community				
	agencies, and after school programs				
	on initiatives to help preschool- 3 rd	Х			
	grade students on readiness and				
	literacy.				
	Develop a plan to engage children to				
	improve kindergarten readiness and	Х			
	3 rd grade reading level.				

			•		
	Implement plan and evaluate				
	outcomes on engagement and		Х		
	success of program				
	Make necessary adjustments, and				
	have partners update quarterly on		х	х	
	progress.				
	Meet with partners to discuss				
	sustainability moving forward.			X	
	-	•	•	•	
Ohiostics	Improve adult literacy by 5% by re-esta	ablishing ad	ult tutoring	programs	
Objective	with Mid-East CTC by 2025.				
Lead Agency	Muskingum County Library System A	ccepted Res	sponsibility:	MOU	
Lordinata (/a)	Number of participants, program resul	ts, and Prog	gram for the	9	
Indicator(s)	International Assessment of Adult Competencies.				
	Activities & Strategies Year 1 Year 2 Year 3				
Timeline	Activities & Strategies	Year 1	Year 2	Year 3	
Timeline	Activities & Strategies Mid-East CTC will reopen their adult	Year 1	Year 2	Year 3	
Timeline		Year 1	Year 2	Year 3	
Timeline	Mid-East CTC will reopen their adult		Year 2	Year 3	
Timeline	Mid-East CTC will reopen their adult tutoring program, to help individuals	х	Year 2	Year 3	
Timeline	Mid-East CTC will reopen their adult tutoring program, to help individuals obtaining their GED.		Year 2	Year 3	
Timeline	Mid-East CTC will reopen their adult tutoring program, to help individuals obtaining their GED. Muskingum County Library System	х	Year 2	Year 3	
Timeline	Mid-East CTC will reopen their adult tutoring program, to help individuals obtaining their GED. Muskingum County Library System will hire an adult literacy specialist.	х	Year 2	Year 3	
Timeline	Mid-East CTC will reopen their adult tutoring program, to help individuals obtaining their GED. Muskingum County Library System will hire an adult literacy specialist. Partners will provide quarterly updates	x			
Timeline	Mid-East CTC will reopen their adult tutoring program, to help individuals obtaining their GED. Muskingum County Library System will hire an adult literacy specialist. Partners will provide quarterly updates on progress of adult tutoring	x			
Timeline	Mid-East CTC will reopen their adult tutoring program, to help individuals obtaining their GED. Muskingum County Library System will hire an adult literacy specialist. Partners will provide quarterly updates on progress of adult tutoring programs.	x	х		
Timeline	Mid-East CTC will reopen their adult tutoring program, to help individuals obtaining their GED. Muskingum County Library System will hire an adult literacy specialist. Partners will provide quarterly updates on progress of adult tutoring programs. Evaluate participants of program to	x			
Timeline	Mid-East CTC will reopen their adult tutoring program, to help individuals obtaining their GED. Muskingum County Library System will hire an adult literacy specialist. Partners will provide quarterly updates on progress of adult tutoring programs. Evaluate participants of program to adjust program as necessary, to meet	x	х		
Timeline	Mid-East CTC will reopen their adult tutoring program, to help individuals obtaining their GED. Muskingum County Library System will hire an adult literacy specialist. Partners will provide quarterly updates on progress of adult tutoring programs. Evaluate participants of program to adjust program as necessary, to meet the needs of adult literacy in	x	х	x	
Timeline	Mid-East CTC will reopen their adult tutoring program, to help individuals obtaining their GED. Muskingum County Library System will hire an adult literacy specialist. Partners will provide quarterly updates on progress of adult tutoring programs. Evaluate participants of program to adjust program as necessary, to meet the needs of adult literacy in Muskingum County.	x	х		

Education & Literacy				
Goal	Increase educational engagement with Muskingum County Library Systems.			
Objective	Muskingum County Library System will increase community engagement with the underserved population by 10% by 2025.			
Lead Agency	Muskingum County Library System Acc	epted Respo	nsibility: M	OU
Indicator(s)	Program attendance from underserved population, door count, and social media engagement.			it, and
Timeline	Activities & Strategies	Year 1	Year 2	Year 3
	Outreach to underserved population to understand needs and type of programs that are wanted.	х		
	Develop and/or adjust current programs to reach the underserved population (low SES).	x		
	Implement changes in programs/outreach and provide quarterly updates on progress		x	x
	Evaluate program attendees and obtain feedback to make any necessary adjustments.		х	х
	Evaluate sustainability moving forward and make necessary adjustments as needed.			х

HEALTH BEHAVIORS

Health behaviors are actions individuals take that affect their health. Poor nutrition and low levels of physical activity are associated with higher risk of cardiovascular disease, type 2 diabetes, and obesity. It is important to consider that not everyone has the means and opportunity to make healthy decisions. Addressing health behaviors requires strategies to encourage individuals to engage in healthy behaviors, as well as ensuring that they can access nutritious food, safe spaces to be physically active, and support to make healthy choices.

Situation Analysis

Over one-quarter (26%) of Muskingum County adults rated their physical health as not good. According to the 2022 County Health Rankings, 31% of Muskingum County residents were physically inactive. Poorly maintained sidewalks, safety in the neighborhood, no available walking/biking trails and no parks or gyms were several reasons that could be addressed within the built environment. According to the County Health Rankings (CHR), Muskingum County scored a 6.9 on the Food Index. The Food Index is a measure of the quality of the food environment in a county on a scale from zero to 10 (zero being the worst value in the nation, and 10 being the best).

In Muskingum County, tobacco use has always been higher than the state (15%) and national (22%) rates. According to Community Health Rankings, Muskingum County tobacco usage for adults and youth is at 26%, which includes e-cigarettes, hookahs, and vaping.

Major Findings

- High obesity rates and seen as early as the pre-school years.
- Built environment does not support physical activity.
- High tobacco rates amongst youth.
- Limited access and consumption of nutritious food.
- Limited programs and resources located in neighborhoods.

Policy Recommendations

- Tobacco-free policies to be updated and/or adopted to include vaping.
- Healthy Eating for repurposing food in community.

Assets & Partnerships

Included partners from the following sectors

- **Education**
 - Muskingum Valley Education Service Center, Zanesville City School District
- Housing
 - Zanesville Metropolitan Authority

- Civic Association
 - Muskingum County Community Foundation, United Way
- Government
 - Muskingum County Library System, Muskingum County Job Family Services, OSU SNAP-ED, Zanesville-Muskingum County Health Department
- Healthcare
 - Genesis Healthcare System, MVHC,
- Community organization
 - YMCA, Urban Gardens
- o Faith
 - Bethel Community Center
- o Business
 - SEAT (Southeastern Area Transit)

Goals and Objectives

Health Behaviors				
Goal	Increase knowledge and skills that promote healthy eating, active living, and healthy behavior habits.			
Objective	Provide nutrition education by 12/31/2025 on preparing healthy snacks and meals to 10% of Muskingum County residents.			
Lead Agency	OSU-SNAP Ed Accepted Responsibility	y: MOU		
Indicator(s)	Program numbers of events and atten	dance.		
Timeline	Activities & Strategies	Year 1	Year 2	Year 3
	Outreach and partner with organizations that serve the underserved population, Provide updates quarterly to document progress. Evaluate program and make any necessary adjustments as needed to reach underserved population. Evaluate sustainability and make any necessary changes moving forward.	x	x x	x x x
Objective	Increase participation of active living e	ducation and	programs	to 20% by
Objective	12/31/2025			
Lead Agency	Muskingum County YMCA Accepted	Responsibility	y: MOU	
Indicator(s)	Program numbers from lead agencies			
Timeline	Activities & Strategies Year 1 Year 2 Year 3			

	Complete community outreach and education to increase physical activity.	x		
	Assess needs and barriers in community	х		
	Develop Y on the Fly	х		
	Provide quarterly update on progress of project.	x	х	х
	Evaluate program and make adjustments as needed		х	х
Objective	Provide education on the harms of tobal vaping/ devices) by 12/31/2025 to 40% 17 yrs.).	~ .	_	
Lead Agency	Zanesville-Muskingum County Health D Rambo Memorial Health Center Accep	•	sibility: MO	U
Indicator(s)	Participant numbers from education ev	ents from le	ad agencie	S
Timeline	Activities & Strategies	Year 1	Year 2	Year 3
	Bring partners together (tobacco cessation programs, school administrators and teachers, mental health facilities, and after school programs) to evaluate needs to education and intervention needed.	x		
	Meet with partners providing tobacco education to develop plan on outreach to schools.	х		
	Provide vaping education and resources to help youth quit.	s	х	
	Provide quarterly updates on progress		Х	Х
	Monitor vaping usage from teens and usage of quit resources.		х	х
	Evaluate education methods and adjust as needed to update outreach efforts and content.	t	x	x
	Evaluate sustainability and make any necessary changes moving forward.			х
Objective	Increasing enrollment by 25% of Comm by completing community engagement from at risk populations by 12/31/2025	and trackin		•
Lead Agency	ZMCHD (Bridges to Wellness) Accepte	ed Responsik	oility	

Indicator(s)	Program data (participant numbers and resource findings) from lead agencies			
Timeline	Activities & Strategies	Year 1	Year 2	Year 3
	Complete community outreach to increase engagement and referrals.	х		
	Evaluate referrals and program completion.	x	х	х
	Add another community health worker based on program enrollment and needs of community	x		
	Provide quarterly updates and progress on program.	х	х	х
	Evaluate sustainability and make any necessary changes moving forward.			x

Health Behaviors				
Goal	Improve access, utilization, and consumer demand for nutritious food choices.			
Objective	Increase access and consumer demand for nutritious food choices, measured by an aggregate 10% increase in purchasing pattern amongst SNAP and WIC participants by 12/31/2025.			
Lead Agency	OSU-SNAP Ed Accepted Responsibility: MOU WIC Accepted Responsibility: MOU			
Indicator(s)	Purchasing data from lead agencies			
Timeline	Activities & Strategies	Year 1	Year 2	Year 3
	Complete community education and outreach on any changes to the program.	x	x	х
	Provide quarterly updates and progress on programs.	х	х	х
	Evaluate outreach methods and adjust as needed to increase enrollment to those that are eligible but not currently using services.		х	x
	Evaluate changes in enrollment and program and make changes as necessary.			х
		•		
Objective	Improve food pantry access and utilizatio Fresh Trak Time Zone by 12/31/2025.	n by 15%	with the U	nited Way

Lead Agency	United Way Accepted Responsibility: MOU				
Indicator(s)	Food pantry participant numbers from U	nited Way			
Timeline	Activities & Strategies	Year 1	Year 2	Year 3	
	Implement FreshTrak Time Zone pantry process.	х			
	Complete community engagement and outreach on program.	x	x	х	
	Provide updates and progress on program.	х	х	х	
	Evaluate program and adjust program as needed.		х	х	
	Evaluate sustainability and make any necessary changes moving forward.			х	
Objective	By 12/31/2025 expand utilization of produce prescriptions by 10% provided by local organizations.				
Lead Agency	MVHC Accepted Responsibility: MOU				
Indicator(s)	Participant data from lead agencies				
Timeline	Activities & Strategies	Year 1	Year 2	Year 3	
	Complete evaluation of current produce prescription program to identify any additional needs.	х			
	Complete education on produce prescriptions and benefits of fruit and vegetables to increase utilization.	x	x		
	Provide quarterly updates on progress of program.	х	х	х	
	Evaluate utilization and reasons for produce prescriptions not being used.		х	х	
	Evaluate sustainability and make any necessary changes moving forward.			х	
Objective	Document amount of unused foods to garepurpose extra foods by 12/31/2025.	in support	t on initiativ	ves to	
Lead Agency	Foodworks Alliance Accepted Responsib	ility			
Indicator(s)	Data and findings from lead agencies.				
Timeline	Strategies & Activities	Year 1	Year 2	Year 3	
	Complete evaluation of current initiatives on repurposing unused foods.	х			
	Provide quarterly updates and progress of Foodworks Alliance program.	х	х	х	

Bring partners together to develop plan for community gardens and repurpose foods.	x		
Implement repurposing food plan with community gardens.		х	х
Evaluate sustainability and make any necessary changes moving forward.			х

HOUSING & HOMELESSNESS

Homelessness as a social determinant of health creates a completely new dimension of health disparities. The homeless population is systematically disconnected from the community and becomes more susceptible to worse health outcomes due to poor living conditions, such as food insecurity and limited resources for survival. Quality and affordable housing allows individuals to pursue personal goals and improve their quality of life.

Situation Analysis

The cost of housing presents challenges for many residents. Almost half of all renters in Muskingum County (48.9%) pay more than 30% of their gross household income on rent. For many in need of housing, landlords not accepting Section 8, felony records and eviction histories have been major barriers. Residents also recognize their difficulty navigating the housing and assistance systems.

Zanesville Metropolitan Housing Authority administers 939 Housing Choice Vouchers in Muskingum County. Currently only 690 of the vouchers are in use. In 2021, 229 vouchers were issued during open enrollment and only 73 were used for a lease. This is due to several reasons, with most unable to find a landlord with a vacancy and willing to accept the Housing Choice Voucher. There is currently more than a 1 year waiting list for 1 bedroom units.

Major Findings

- More than one year waitlist for 1-bedroom units.
- Limited access to shelters and transitional housing.
- Limited easily accessible supportive services.
- Lack of affordable housing.
- Storage for legal documents.
- Case management.

Assets & Partnerships

Homeless Advisory Group

- Includes partners from the following sectors.
 - Education
 - Muskingum Valley Education Service Center, Foxfire Schools
 - Housing
 - Zanesville Metropolitan Authority, Putnam Neighborhood Apartment Group
 - o Civic Association
 - Muskingum County Community Foundation, United Way
 - Government
 - Muskingum County Library System, Muskingum County Job Family Services, OSU SNAP-ED, Zanesville-Muskingum County Health Department
 - Healthcare

- Genesis Healthcare System, MVHC, Area Agency on Aging (Region 9), AllWell, Continuum of Care
- o Community organization
 - YMCA, Urban Gardens
- o Faith
 - First United Methodist Church (Shelter), Salvation Army
- o Business
 - SEAT (Southeastern Area Transit)

Goals and Objectives

Housing & Homelessness					
Goal	Improve housing availability, affordability, and quality.				
Objective	Increase the number of affordable rental housing units available by 16 units by December 31, 2025				
Lead Agency	Putnam Neighborhood Apartment Group Accepted Responsibility				
Indicator(s)	Bowen Housing Assessment 2019				
Timeline	Activities & Strategies	Year 1	Year 2	Year 3	
	Complete screening on funding opportunities for project.	х			
	Provide quarterly updates and progress on project.	s x	x	x	
	Document and monitor needs	х	x	x	
	Secure funding for project and necessary components to start implementation.		x		
	Implement housing construction steps.		х	х	
	Evaluate project and sustainability moving forward.			х	
Objective	Increase the percentage of section 8 vo December 31, 2025	ouchers utili	zed by 2% l	ру	
Lead Agency	Putnam Neighborhood Apartment Gro	up Accepte	ed Responsi	ibility	
Indicator(s)	Section 8 voucher data from Zanesville	Metropolit	an Housing	Authority	
Timeline	Activities & Strategies	Year 1	Year 2	Year 3	
	Provide education to landlords and tenants on section 8 vouchers to increase utilization.	х	х		

	Complete evaluation with landlords and tenants on reason for section 8 vouchers. Develop plan to increase voucher	x	x	
	utilization. Implement plan and evaluate progress and adjust as needed.		х	
	Provide quarterly updates and progress of voucher utilization.		х	х
	Evaluate project and sustainability moving forward.			x
Objective	Create a process to identify and link he December 31, 2023.	ousing fund	ing opportı	unities by
Lead Agency	ZMCHD- Brandon Francis Accepted R	esponsibilit	у	
Indicator(s)	Bowen Housing Assessment 2019			
Timeline	Activities & Strategies	Year 1	Year 2	Year 3
		-	-	rear 5
	Review current funding for housing projects and process for applications.	x		Teal 3
	projects and process for	x		Teal 3

Housing & Homelessness				
Goal	Support the needs of the vulnerable population.			
Objective	Create/obtain evaluation tool to assess capacity to live independently by December 31, 2023.			
Lead Agency	ZMCHD- Brandon Francis Accepted F	Responsibility	/	
Indicator(s)	Focus Group data and lead agency da	ta and progra	am finding	S
Timeline	Activities & Strategies	Year 1	Year 2	Year 3
	Scan community for evaluation tools being used to assess capacity to live independently.	x		

	Adopt and revise tool as needed for				
	population at risk of being homeless	Χ			
	or current homeless population.				
	Evaluate and revise tool as needed.			X	Х
Ohiostivo	Assess the gaps in personnel and servi	ces	needed to	assist the	
Objective	vulnerable population by December 33	1, 20	023.		
Lead Agen	Mobility Management and All Well A	Mobility Management and All Well Accepted Responsibility			
Indicator(s	Focus Group data and lead agency dat	a ar	nd prograi	m findings	
Timeline	Activities & Strategies	Ye	ear 1	Year 2	Year 3
	Complete scan and document to				
	assess gaps in personnel and services	Х			
	vulnerable population need.				
	Educate community partners and	х			
	stakeholders on needs.				
Objective	Increase the number of supportive ser December 31, 2024.	vice	es accesse	d off site b	y 10% by
Lead Agen		Resp	onsibility		
Indicator(s	Focus Group data and lead agency dat	a ar	nd prograi	m findings	
Timeline	Activities & Strategies	Ye	ear 1	Year 2	Year 3
	Scan community for current off site supportive services.	х			
	Assess gaps and barriers	х			
	Hold meeting with partners to				
	Hold meeting with partners to develop plan on providing	х			
		х			
	develop plan on providing	х			
	develop plan on providing supportive services. Implement additional supportive services off site and make	х		x	
	develop plan on providing supportive services. Implement additional supportive services off site and make adjustments as needed.	х		х	
	develop plan on providing supportive services. Implement additional supportive services off site and make adjustments as needed. Evaluate sustainability and make	x			
	develop plan on providing supportive services. Implement additional supportive services off site and make adjustments as needed. Evaluate sustainability and make adjustments as needed moving	x		x x	
	develop plan on providing supportive services. Implement additional supportive services off site and make adjustments as needed. Evaluate sustainability and make	x			
	develop plan on providing supportive services. Implement additional supportive services off site and make adjustments as needed. Evaluate sustainability and make adjustments as needed moving	x			
Objective	develop plan on providing supportive services. Implement additional supportive services off site and make adjustments as needed. Evaluate sustainability and make adjustments as needed moving		ness by De	x	1, 2025.
Objective Lead Agen	develop plan on providing supportive services. Implement additional supportive services off site and make adjustments as needed. Evaluate sustainability and make adjustments as needed moving forward. Decrease the stigma of living in homeloopse.	essr		x	1, 2025.
	develop plan on providing supportive services. Implement additional supportive services off site and make adjustments as needed. Evaluate sustainability and make adjustments as needed moving forward. Decrease the stigma of living in homely Area Agency on Aging Accepted Responses	essi	ibility	x ecember 3	1, 2025.
Lead Agen	develop plan on providing supportive services. Implement additional supportive services off site and make adjustments as needed. Evaluate sustainability and make adjustments as needed moving forward. Decrease the stigma of living in homely Area Agency on Aging Accepted Responses	essi	ibility	x ecember 3	1, 2025. Year 3
Lead Agen Indicator(s	develop plan on providing supportive services. Implement additional supportive services off site and make adjustments as needed. Evaluate sustainability and make adjustments as needed moving forward. Decrease the stigma of living in homely Area Agency on Aging Accepted Responses Group data and lead agency data	essi	ibility nd prograi	x ecember 3 m findings	

		1	1	_
	and details on the stigma they are			
	experiencing.			
	Provide quarterly updates and progress	x	x	x
	on this initiative.	^	^	^
	Complete community stakeholder			
	education engagement on decreasing		Х	x
	the stigma of homelessness			
	Complete before and after evaluations			
	with stakeholder, to measure the level			
	of stigma and impact of educational		X	X
	engagement.			
	Complete follow up evaluation with			
	homeless to gauge stigma they are			х
	experiencing.			
	Evaluate project and sustainability			.,
	moving forward.			X
Objective	Effectively conduct the Point in Time Cou	nt each ye	ear.	
Lead Agency	Continuum of Care Accepted Responsib	ility		
Indicator(s)	Lead agency data and program findings			
Timeline	Activities & Strategies	Year 1	Year 2	Year 3
	Complete partner outreach to plan point in time count each year	х	х	x
		x	x x	x
	point in time count each year Evaluate results and make adjustment			
	point in time count each year Evaluate results and make adjustment on outreach as needed. Provide annual update and progress on	х	X	x
	point in time count each year Evaluate results and make adjustment on outreach as needed. Provide annual update and progress on Point in Time Count.	х	X	x
	point in time count each year Evaluate results and make adjustment on outreach as needed. Provide annual update and progress on Point in Time Count. Share results with community	х	x	x

BEHAVIORAL HEALTH

Behavioral health is promoting well-being by preventing or intervening in mental illness such as anxiety, depression, or stress, along with preventing or intervening with substance use disorders and other dependencies. The use and misuse of alcohol, illicit, and prescription drugs is a serious health problem which result in significant harm to individuals that become dependent to these substances, creating considerable social disruption and severely damages families.

Situation Analysis

Muskingum County is considered a Mental Health Shortage Area with a healthcare provider to patient ration of 1:540 (CHR). The county currently faces a scarcity of well-qualified mental health providers and the aging out of the workforce among current providers. In an interview with a mental health key informant, delays in outreach to patients treated for medical complications and long wait time for referrals for initiating mental health services reduce the efficacy of people committing to rehabilitation.

Major Findings

- Accessing Behavioral Health Treatment.
- Behavioral Health workforce shortage and lack of provider options.
- Need of community-based stabilization and support.
- Reducing the stigma of recovery and outreach to target populations.

Policy Recommendations

• Mapping of overdoses to increase linkage to care and access to behavioral health services.

Assets & Partnerships

Collective Impact

- Includes partners from the following sectors.
 - Education
 - Muskingum University, Foxfire Schools
 - Housing
 - Zanesville Metropolitan Authority
 - Civic Association
 - United Way
 - Government
 - Muskingum County Commissioners, Zanesville Fire Department, Muskingum County EMA, Zanesville-Muskingum County Health Department
 - Healthcare

- Genesis Healthcare System, MVHC, MBH, MHRS, AllWell, Brightview,
 Community Ambulance Service, Spero health, Pinnacle Treatment
- o Faith
 - Eastside Community Ministry
- Business
 - SEAT (Southeastern Area Transit)
- Law Enforcement
 - Zanesville Police Department
 - Muskingum Conty Sheriff Office
- Involved Citizens/Groups
 - Vicki Whitacre
 - Drug Free Muskingum
 - Suicide Prevention Coalition

Goals and Objectives

Behavioral Health				
al	na utilizing			
ective	Increase media ads for mental health services by 5% of baseline by 2025.			
Lead Agency	Collective Impact Accepted Responsibility: MOU			
Indicator(s)	gements, and			
Timeline	ar 2 Year 3			
_				
	x			
	x			
-	х			
	х			
ective				

Lead Agency	Collective Impact, MHRS, MBH Accepte	d Respon	sibility MC)U
Indicator(s)	Number of events, attendance of new eve	nts, and p	re and po	st results
	Activities & Strategies	Year 1	Year 2	Year 3
	Evaluate current community events and develop plan on additional educational events.	х		
	Develop a pre and post engagement evaluation for attendants at events.	x		
Timeline	Provide quarterly updates and progress on project.	x	х	х
	Implement events and engagement evaluation to measure effectiveness and tailor events/programs as needed		х	х
	Evaluate sustainability and make any necessary changes moving forward.			х
Objective	Increase advocacy for support groups and education of services available.			
Lead Agency	Collective Impact Accepted Responsibility	: MOU		
Indicator(s)	Number of support groups in Muskingum outreach with pre/post data results.	County, n	umber of e	education
Timeline	Activities & Strategies	Year 1	Year 2	Year 3
	Complete scan of community for number of support groups available.	х		
	Review results and assess gaps and barriers.	x		
	Hold meeting with behavioral health partners to gain support on implementing new support groups.	x		
	Provide quarterly updates and progress on initiative.	x	х	х
	Implement new support groups		х	
	Evaluate support group and make adjustments as necessary based on the needs of the community.		x	х
	Evaluate sustainability and make any necessary changes moving forward.			x

	Behavioral Health			
Goal	Increase access to behavioral healt	h servic	es	
Objective	Increase mobile/satellite services to reach the vulnerable population by 10% of baseline by 2025.			
Lead Agency	Collective Impact Accepted Responsibility: MOU			
Indicator(s)	Telehealth visits, emergency sessions utilized, agency mobile services			services
Timeline	Activities & Strategies	Year 1	Year 2	Year 3
	Complete scan and document number of mobile/satellite services available in the community.	х		
	Evaluate needs to community and where mobile services can help meet the gaps and barriers of community.	х		
	Hold meeting for partners to share interest of facilitating mobile/satellite services and develop plan.	x		
	Provide quarterly updates and progress on this initiative.	х	x	x
	Implement plan for increased satellite/mobile services and adjust as needed to meet gaps and barriers.		x	x
	Evaluate sustainability and make any necessary changes moving forward.			х
Objective	Increase 20% of people that keep their ap	pointmen	ts by 2025	
Lead Agency	Collective Impact Accepted Responsibility		,	
Indicator(s)	Number of no shows, screening of particip counseling providers		ta of curre	ent
Timeline	Activities & Strategies	Year 1	Year 2	Year 3
	Gather number from behavioral health facilities on percentage of patients that keep their appointments to establish a baseline.	x		
	Hold meeting with behavioral health partners to assess reasons patients state they are not keeping appointments	x		
	Provide quarterly updates and progress on initiative.	х	х	х
	Develop a plan with behavioral health partners to decrease the number of no shows.		х	

			_	
	Evaluate plan and progress from			
	indicators to make adjustments as		х	Х
	needed.			
	Evaluate sustainability and make any			x
	necessary changes moving forward.			^
Objective	Document and assess behavioral health w	orkforce s	hortages,	to help
Objective	support initiatives and resources by 2025.			
Lead Agency	Collective Impact Accepted Responsibility	r: MOU		
Lo alta a 6 a 1/a)	Number of active counselors, number of s	upport gro	oups, and l	helpful
Indicator(s)	resources.			
Timeline	Activities & Strategies	Year 1	Year 2	Year 3
	Create a list and process for collecting			
	behavioral health workforce numbers.	X		
	Provide quarterly updates and progress	,	,	v
	on initiative.	Х	X	Х
	Implement collection of behavioral			
	health workforce numbers, and	х	х	х
	complete collection annually.			
	Analyze local data collection to County			
	Health Rankings, to assess workforce		х	Х
	needs and progress.			
	Educate and share results to partners			
	and stakeholders, to evaluate gaps and		х	Х
	barriers in community.			
	Evaluate sustainability and make any			x
	necessary changes moving forward.			,

Appendix

- Muskingum County Community Health Assessment Executive Summary
- Glossary
- Assets & Partnerships

MUSKINGUM COUNTY COMMUNITY HEALTH ASSESSMENT EXECUTIVE SUMMARY

INTRODUCTION

A Community Health Assessment (CHA) is an integral part of improving and promoting the health of a community. It involves the ongoing collection and analysis of data to inform the community on health status and priorities, making it a product as well as a process. This collaborative practice mobilizes community partners, agencies, organizations and businesses, socio-cultural institutions, stakeholders and residents to be a part of the process. The primary objectives of this assessment are three-fold, to:

- Describe the overall health of Muskingum County residents
- Understand underlying factors that influence existing health outcomes
- Identify opportunities for improvements.

The 2022 Muskingum County Community Health Assessment was conducted from December 2020 to June 2022. The Zanesville-Muskingum County Health Department engaged community agencies, businesses, social groups, students and residents throughout the process. Encompassing primary and secondary data from local, state and federal sources, the completed community health assessment serves as a resource for community agencies and residents to understand and utilize findings for community improvement. The process was guided by the Healthier Muskingum County Network (HMCN), which was originally convened to serve as a steering committee for the CHA in 2011.

METHODS

The decision to use the Social Determinants of Health (SDH) as a framework for modeling the community health assessment came after an extensive review of the community health assessments from other cities, counties and states. To accomplish this assessment, several methods were selected. The methods included qualitative, quantitative, primary and secondary data. Data came from a wide variety of resident characteristics and perspectives. The methods employed include:

- A community health status assessment, which captured over 200 data points for Muskingum County as well as some comparison data from state, national, and Healthy People 2030 benchmarks.
- A quantitative Adult Opinion survey which was administered to over 3,000 adult residents.
- Six Focus Group Discussions and 6 Key Informant Interviews that engaged over 50 residents.
- Local Public Health System Assessment (LPHSA), Forces of Change Assessment (FOCA), and a Community Themes and Strengths Assessment, which identified

capabilities, stakeholders, partners and resources that contribute to public health.

KEY FINDINGS

DEMOGRAPHICS

Population, Age and Growth

As of July 1, 2021, the United States Census Bureau reported that Muskingum County had 86,410 residents, having grown overall by 2% over the last fifteen years. Across gender, there have been no changes of significance; females making up 51.33% of the population, their male counterparts, 48.67%. Muskingum County portrays characteristics consistent with aging patterns; a steady increase in older population coupled with a negative growth in the young adult (-1.3%) and child populations (-0.7%). Since 2000, the median age has risen steadily from 37 to 40.5 years. This exceeds the state and national average of 39.5 and 38.2 years respectively.

Racial and Ethnic Diversity

Muskingum County is predominantly White or Caucasian, accounting for 91.9% of the population. Blacks or African Americans make up 3.9% of the county. Three percent (3.2%) of the population identified as two or more races. The remaining 1% includes Asians, American Indians/Alaskan Natives, Native Hawaiian and Other Pacific Islander, representing 0.6%, 0.3%, 0.1%, respectively. In 2020, 91% of the population reported not Hispanic or Latino, and 1.3% reported Hispanic or Latino origin, according to the United States Census Bureau.

Educational Attainment

The United States Census Bureau reports that among Muskingum County residents over the age of 25, 88.7% have at least a high school diploma (or equivalent), 17.5% of which had a bachelor's degree or higher. Current education attainment rates indicate about a 1.3% decrease in high school graduation. About 10% of Muskingum County residents are classified as lacking Basic Prose Literacy Skills (BPLS), limiting the ability to perform simple and everyday tasks.

Income, Poverty and Employment

In Muskingum County, 15% of residents live below the Federal Poverty Level (FPL), according to the United States Census Bureau. Children suffer disproportionately, with over 21% living in poverty, as reported by County Health Rankings. The median household income in Muskingum County for 2020 was \$48,350, with a per capita income of \$26,736. Ohio and the United States both have significantly higher median household income rates, at \$58,116 and \$64,994, respectively (Census). The county has an unemployment rate of 7.8%, which is slightly lower than that of the state (8.1%), but higher than the national (4%) unemployment rates (County Health Rankings).

COMMUNITY HEALTH STATUS

Overall Health Status

In 2022, the County Health Rankings placed Muskingum County 67 out of 88 counties in Ohio for health outcomes, falling two spots from the previous year. A 2021 assessment of Quality of Life in the Adult Opinion Survey indicated that 32% of Muskingum County survey respondents were limited in some way because of physical, mental, or emotional problems, increasing to 47% for those with annual incomes less than \$25,000. Those who were limited in some way reported the following limiting problems or impairments: stress, depression, anxiety, or emotional problems (33%); chronic illness (18%); fitness level (17%).

Leading Cause of Mortality

In 2021, Muskingum County's crude death rate was 1,374.1 per 100,000 with the three leading causes of death being cancer, cardiovascular disease, and COVID-19. Diabetes rose to 7th place on the list from 9th place in 2015. Premature deaths were highly attributed to cancer, cardiovascular disease, and accidents. Intentional self-harm and septicemia, which were on the premature list, did not make the overall mortality list (Ohio Data Warehouse).

Chronic Disease

Chronic diseases like heart disease, cancer and diabetes are leading causes of overall and premature mortality. Healthy behaviors like engaging in physical activity, improving nutrition and seeking preventative care were mentioned in all focus group discussions, with safety, transportation and access to healthcare coming up as challenges.

Infectious Disease

In Muskingum County in 2021, the three leading causes of (reportable) infectious diseases were COVID-19, Chlamydia and Gonorrhea. COVID-19 infections made up 94% of all reported infectious diseases.

Mental Health

As a mental healthcare shortage area, Muskingum County has a mental healthcare provider to patient ratio of 540:1, according to County Health Rankings. This is compounded by the ongoing drug epidemic and the COVID-19 pandemic. Delays in outreach to patients treated for medical complications and long wait times for referrals to initiate mental health services reduces the efficacy of people committing to rehabilitation. However, major portions of interventions needed to support drug addiction rehabilitation were more social-cultural than medical. COVID-19 lockdowns affected residents in ways that are still to be fully understood.

HEALTHCARE ACCESS AND UTILIZATION

In 2020, 94.3% of all Muskingum County residents had health insurance, a slight decrease from 95.2% in 2016. About 40% of all county residents depend on public health insurance. Adult Opinion Survey results showed that despite having health insurance, residents were worried about insurance policies not covering enough care and being unable to afford deductibles and co-pays. In the event that they proceeded to seek care, they worried about getting convenience appointments times.

COMMUNITY AND CIVICISM

When asked to describe Muskingum County, Focus Group Discussion community residents noted the family, neighborliness, kindness and togetherness, visible through residents taking care of family, connecting and participating in community activities and volunteering. Residents selected family, friends and their church congregations as making up their social lives. While county residents feel they have community, it does not extend beyond their neighborhoods; their school, church, work and home. Beyond these places, they feel disconnected. There are limited places and opportunities for them to meet other county residents and participate in community centers or community activities.

LOCAL GOVERNMENT

There is a community perception of limited local government presence and participation in community activities. Interestingly, this is a mutual feeling on the part of local government; both entities feel disconnected from the other. This gap is evident in low civic engagement at the community level. Residents report feeling unaware of information needed to make informed decisions about or participate in local government, or its activities and events (Focus Group Discussions & Key Informant Interviews).

PHYSICAL ENVIRONMENT

Safety

Residents who participated in Focus Group Discussions overwhelmingly identified safe neighborhoods as one of the most important things that make a healthy community. Drug activity, robberies, and theft were identified as the biggest safety issues. These safety issues relate to the amount of time that families and children spend outdoors, including public spaces, especially parks. Just over one-third (34%) of Muskingum County adults surveyed in the Adult Opinion Survey reported that their neighborhood was extremely safe; 44% reported it to be quite safe, 21% reported it to be slightly/not safe.

Housing and Homelessness

According to the United States Census Bureau, Muskingum County had 38,337 housing units in 2021, of which 91.5% were occupied. Of the occupied housing units, 70% were owner-occupied, with 30% rented. In a FGD on homelessness, residents discussed the challenges of living in and emerging out of poverty. They identified feeling stigmatized when seeking

medical care or housing and when applying for jobs. The challenge of securing housing is not only a financial issue. While the requirements to apply for housing have not changed much over time, the pool of applicants seeking accommodation has changed. Increasingly, many applicants have a history of substance abuse/addiction or a criminal record along with recent evictions. Any of these conditions may become major disqualifiers for public and private housing alike.

Transportation

In Muskingum County, almost 85% of all Adult Opinion Survey respondents depend on private vehicles for transportation. However, Zanesville has pockets of high poverty populations who find transportation as a major challenge. FGD participants admitted missing activities due to lack of transportation. When asked what forms of transportation they used regularly, 11% of survey respondents reporting biking while 18.5% reported walking. Improving 'walkability' and 'bikeability' were major recommendations for many sections of the population, including the youth who identified with these modes of transportation.

Nutrition

The Ohio Department of Job and Family Services (ODJFS) reported 8,339 households (15,621 active members) received Supplemental Nutrition Assistance Program (SNAP) benefits in December 2021. Reports from the local 2-1-1 Helpline call center received over 1,575 calls for food assistance in Muskingum County in 2021. Of these calls, 1,250 were for food pantry assistance. Proximity to healthy food is another access factor that influences food security. According to the 2022 County Health Rankings (CHR) Muskingum County's Food Environment Index at 6.8. County Health Rankings estimated that 15% of Muskingum County's population is considered to be food insecure. Forty-one percent (41%) of the Adult Opinion Survey respondents live two or more miles away from fresh, healthy food. In addition to accessibility, cost, time and food preparation knowledge are also barriers to healthy eating.

Environmental Quality

Asthma, which is the leading chronic illness among children, is greatly impacted by air quality. In Muskingum County, 11.3% of children were diagnosed with asthma at some point in their life. Lead is another environmental exposure and is a major concern in Muskingum County. Sixty-seven percent (67%) of the housing stock was built before 1978, when lead paint was banned. Three high-risk zip codes have been identified that require blood-lead testing in children.

CONCLUSION

Based on secondary, social, economic, and environmental health data, discussions with residents and leaders, and a community survey, this assessment report provides an overview of the social and economic environment of Muskingum County's health status, strengths, and opportunities for growth. The complete CHA is available on the Zanesville-Muskingum County Health Department website, http://www.zmchd.org. It is also available as a hard copy at the health department.



KEY DEFINITIONS

Community Health Assessment

A systematic examination of the health status indicators for a given population that is used to identify key problems and assets in a community; the ultimate goal of a community health assessment is to develop strategies to address the community's health needs and identified issues (PHAB)

Community Health Improvement Plan

A long-term, systematic effort to address public health problems based on the results of community health assessment and the community health improvement process; the plan is used by health and other governmental education and human service agencies, in collaboration with community partners, to set priorities and coordinate and target resources (PHAB)

Community Health Needs Assessment

Genesis Healthcare Systems completes a regional systematic examination of the health status indicators for a given population that is used to identify key problems and assets in a community.

Hanlon Method

A commonly used assessment technique which takes into consideration explicitly defined criteria and feasibility factors.

Social Determinants of Health

Are the non-medical factors that influence health outcomes. They are the conditions in which people are born, grow, work, live, and age, and the wider set of forces and systems shaping the conditions of daily life.

SHIP

The Ohio Department of Health contracted with Health Policy Institute of Ohio to complete the 2020-2022 State Health Improvement Plan (SHIP), a tool to strengthen state and local efforts to improve health, well-being and economic vitality in Ohio. The SHIP is Ohio's roadmap to address the many challenges identified in the 2019 State Health Assessment.

Healthy People

Healthy People 2030 sets measurable objectives to improve the health and well-being of people across the United States and provides tools and materials to help individuals and organizations achieve them.

ACRONYMS	
CHA	Community Health Assessment
CHNA	Community Health Needs Assessment
HMCN	Healthier Muskingum County Network
MCCHA	Muskingum County Community Health Assessment
MCCHIP	Muskingum County Community Health Improvement Plan
MHRS	Mental Health & Recovery Services
PHAB	Public Health Accreditation Board
QoL	Quality of Life
SDOH	Social Determinants of Health
ZMCHD	Zanesville-Muskingum County Health Department

Partnerships & Assets

<u> </u>	ai tilei silips o	. 7.00000	_	-
Agency	Phone Number	Township	Census Tract	Sector
Allwell	(740) 454-9766	COZ- Ward 6	9115	Healthcare
Area Agency on Aging 9	(800) 945-4250	Cambridge	9773	Healthcare
Big Brothers Big Sisters	(740) 453-7300	COZ-Ward 1		Civic Association
Bishop Fenwick	(740) 452-7504	COZ- Ward 4	9120	
Bishop Rosecrans	(740) 452-7504	COZ- Ward 4		Education
Blue Rock Station	740-674-4300	Harrison	9125	
Boy Scouts of America	(740) 453-0571	COZ- Ward 4	9118	
Bridges to Wellness: Access Tusc	NA	N/A	N/A	Healthcare
Brightview	(866) 934-7450	COZ- Ward 5	9117	Healthcare
Care Coordinator at MidEast	(740) 454-0105	Wayne	9127	
CareSource	(740) 255-2147	N/A	N/A	Healthcare
Cedar Ridge Behavioral Health Solutions	(855) 692-7247	COZ- Ward 2	9121	
City Council-City of Zanesville	(740) 617-4875	COZ-Ward 1	9119	Government
Community Member	N/A	N/A	5115	Involved Citizen
Drug Free Muskingum	(740) 454-9741	COZ- Ward 1	0110	Involved Citizen
East Muskingum High School	(740) 826-7641	Highland		Education
East Muskingum Intermediate School	(740) 826-2271	Highland		Education
East Muskingum Middle School	(740) 826-7631	Highland		Education
East Muskingum Superintendent	(740) 826-7655	Highland	9128	
		-		
East Muskingum-New Concord Elementary	(740) 826-4453	Highland	9128	
East Muskingum-Perry Elementary	(740) 872-3436	Perry		Education
East Muskingum-Pike Elementary	(740) 439-1645	Adams	9772	
Eastside Community Ministry	(740) 452-7519	COZ- Ward 1		Community Organization
Family Health Services	(740) 453-2872	COZ- Ward 1		Healthcare
First United Methodist Church	(740) 452-7117	COZ- Ward 2	9121	Faith
Forever Dads	(740) 453-1323	COZ- Ward 2	9121	Community Organization
Foxfire	(740) 453-4509	Newton		Education
Franklin Local School District- Duncan Falls Elementary	(740) 674-5211	Wayne		Education
Franklin Local School District- Philo High School	(740) 674-4355	Wayne	9126	Education
Franklin Local School District- Philo Jr High	(740) 674-5210	Wayne	9125	Education
Franklin Local School District- Roseville Elementary	(740) 674-5203	Wayne	9126	Education
Franklin Local School District- Superintendent	(740) 674-5203	Wayne	9126	Education
Genesis Healthcare System	(740) 454-5000	COZ- Ward 6	9115	Healthcare
Habitat for Humanity of SEO	(740) 592-0032	Dover	9734	Housing
Hero's Landing	(740) 409-5543	COZ- Ward 5	9115	Community Organization
Latching On	(740) 231-2227	N/A	N/A	Healthcare
Maysville	(740) 454-4490	Newton	9124	
Maysville High School	(740) 454-7982	Newton	9124	Education
Maysville Middle School	(740) 454-7982	Newton		Education
Mental Health and Recovery Board	(740) 454-8557	Washington	9119	
MEOAG Inc, Community Action Agency	(740) 453-5703	COZ- Ward 4	9118	
Mid-East Zanesville	(740) 454-0105	Newton	9127	, ,
Muskingum Area Board of Mental Health and Recovery Services	(740) 454-8557	Washington		Healthcare
Muskingum Behavioral Health	(740) 454-8357	COZ- Ward 4	9114	
Muskingum County Center for Seniors	(740) 454-9761	COZ-Ward 1	9119	
	(740) 453-5192	COZ-Ward 1	9121	, - 0
Muskingum County Community Foundation				
Muskingum County EMA (Emergency Management Agency)	(740) 453-1655 (740) 454-0161	Washington COZ- Ward 2	9119 9121	Government
Muskingum County Job and Family Services	, ,			Government
Muskingum County Library System	(740) 453-0391	COZ-Ward 1		Government
Muskingum County Literacy Council	(740) 454-0105	Wayne		Civic Association
Muskingum County Sheriff's Office	(740) 455-7134	Washington	9127	
Muskingum Economic Opportunity Action Group	(740) 453-5703	COZ- Ward 4		Community Organization
Muskingum University	(740) 826-8211	union		Education
Muskingum Valley Health Center, Federally Qualified Health Centers	(888) 454-5157	COZ- Ward 4		Healthcare
NAMI Six County	(740) 647-9617	N/A	N/A	Healthcare
OCALI	(614) 401-2804	N/A		Community Organization
Ohio State Highway Patrol	(740) 453-0541	Washington		Law Enforcement
Ohio University Zanesville	(740) 453-0762	Newton		Education
OSU SNAP ED	(740) 454-0144	COZ- Ward 1		Education
Park National Bank	(740) 455-7332	COZ-Ward 1	9119	
PGSEO	(740) 455-3304	COZ- Ward 5		Healthcare
Quality Care Partners (QCP)	(740) 454-5199	COZ-Ward 1		Business
Rambo Memorial Health Center	(740) 452-5401	COZ- Ward 1	9119	
Respite Center/ Underworld Rizing	N/A	N/A	N/A	Involved Citizen
Salvation Army	(740) 452-8350	COZ- Ward 2	9121	
Cincinn Un Transfers				Involved Citizen
Signing Up Together	N/A	N/A	N/A	Involved Citizen
Southeast Area Transith		N/A COZ- Ward 1	N/A 9119	
	N/A	,		
Southeast Area Transith	N/A (740) 454-8574	COZ- Ward 1	9119 N/A	Business
Southeast Area Transith Suicide Coalition	N/A (740) 454-8574 N/A	COZ- Ward 1 N/A	9119 N/A 9115	Business Involved Citizen
Southeast Area Transith Suicide Coalition The Carr Center	N/A (740) 454-8574 N/A (740) 453-5417	COZ- Ward 1 N/A COZ- Ward 5	9119 N/A 9115 9115	Business Involved Citizen Community Organization
Southeast Area Transith Suicide Coalition The Carr Center The Carr Center	N/A (740) 454-8574 N/A (740) 453-5417 (740) 453-5417	COZ- Ward 1 N/A COZ- Ward 5 COZ- Ward 5	9119 N/A 9115 9115 9121	Business Involved Citizen Community Organization Community Organization
Southeast Area Transith Suicide Coalition The Carr Center The Carr Center The Muskingum County Community Foundation Tri-Valley Adamsville	N/A (740) 454-8574 N/A (740) 453-5417 (740) 453-5417 (740) 453-5192 (740) 796-2153	COZ- Ward 1 N/A COZ- Ward 5 COZ- Ward 5 COZ- Ward 2 Salem	9119 N/A 9115 9115 9121 9110	Business Involved Citizen Community Organization Community Organization Civic Association Education
Southeast Area Transith Suicide Coalition The Carr Center The Muskingum County Community Foundation Tri-Valley Adamsville Tri-Valley Dresden	N/A (740) 454-8574 N/A (740) 453-5417 (740) 453-5417 (740) 453-5192 (740) 796-2153 (740) 754-4001	COZ- Ward 1 N/A COZ- Ward 5 COZ- Ward 5 COZ- Ward 5 COZ- Ward 2 Salem Jefferson	9119 N/A 9115 9115 9121 9121 9110	Business Involved Citizen Community Organization Community Organization Civic Association Education Education
Southeast Area Transith Suicide Coalition The Carr Center The Carr Center The Muskingum County Community Foundation Tri-Valley Adamsville Tri-Valley Dresden Tri-Valley Frazeysburg	N/A (740) 454-8574 N/A (740) 453-5417 (740) 453-5417 (740) 453-5192 (740) 756-2153 (740) 754-4001 (740) 828-2781	COZ- Ward 1 N/A COZ- Ward 5 COZ- Ward 5 COZ- Ward 5 COZ- Ward 2 Salem Jefferson Jackson	9119 N/A 9115 9115 9121 9121 9110 9111	Business Involved Citizen Community Organization Community Organization Civic Association Education Education Education
Southeast Area Transith Suicide Coalition The Carr Center The Carr Center The Muskingum County Community Foundation Tri-Valley Adamsville Tri-Valley Dresden Tri-Valley Frazeysburg Tri-Valley High School	N/A (740) 454-8574 N/A (740) 453-5417 (740) 453-5417 (740) 453-5192 (740) 754-4001 (740) 754-4001 (740) 828-2781 (740) 754-2921	COZ- Ward 1 N/A COZ- Ward 5 COZ- Ward 5 COZ- Ward 5 Salem Jefferson Jackson Jefferson	9119 N/A 9115 9115 9121 9110 9111 9112 9111	Business Involved Citizen Community Organization Community Organization Civic Association Education Education Education Education Education
Southeast Area Transith Suicide Coalition The Carr Center The Carr Center The Muskingum County Community Foundation Tri-Valley Adamsville Tri-Valley Dresden Tri-Valley Frazeysburg Tri-Valley High School Tri-Valley Middle School	N/A (740) 454-8574 N/A (740) 453-5417 (740) 453-5417 (740) 453-5192 (740) 796-2153 (740) 754-4001 (740) 828-2781 (740) 754-2921 (740) 754-1879	COZ- Ward 1 N/A COZ- Ward 5 COZ- Ward 5 COZ- Ward 2 Salem Jefferson Jefferson Jefferson Jefferson	9119 N/A 9115 9115 9121 9110 9111 9112 9111 9111	Business Involved Citizen Community Organization Community Organization Civic Association Education Education Education Education Education Education Education
Southeast Area Transith Suicide Coalition The Carr Center The Carr Center The Muskingum County Community Foundation Tri-Valley Adamsville Tri-Valley Dresden Tri-Valley Frazeysburg Tri-Valley High School Tri-Valley Middle School Tri-Valley Nashport	N/A (740) 454-8574 N/A (740) 453-5417 (740) 453-5417 (740) 453-5192 (740) 796-2153 (740) 754-4001 (740) 828-2781 (740) 754-2921 (740) 754-1879 (740) 452-3977	COZ- Ward 1 N/A COZ- Ward 5 COZ- Ward 5 COZ- Ward 2 Salem Jefferson Jackson Jefferson Jefferson Muskingum	9119 N/A 9115 9121 9110 9111 9112 9111 9111 9111	Business Involved Citizen Community Organization Community Organization Civic Association Education Education Education Education Education Education Education Education Education
Southeast Area Transith Suicide Coalition The Carr Center The Carr Center The Muskingum County Community Foundation Tri-Valley Adamsville Tri-Valley Prazeysburg Tri-Valley Frazeysburg Tri-Valley High School Tri-Valley Middle School Tri-Valley Nashport United Way of Muskingum Perry Morgan Counties	N/A (740) 454-8574 N/A (740) 453-5417 (740) 453-5417 (740) 453-5192 (740) 754-4001 (740) 754-4001 (740) 754-2921 (740) 754-1879 (740) 452-3977 (740) 454-6872	COZ- Ward 1 N/A COZ- Ward 5 COZ- Ward 5 COZ- Ward 2 Salem Jefferson Jackson Jefferson Jefferson Muskingum COZ-Ward 1	9119 N/A 9115 9121 9110 9111 9111 9111 9111 9111 9112 9119	Business Involved Citizen Community Organization Community Organization Civic Association Education
Southeast Area Transith Suicide Coalition The Carr Center The Carr Center The Muskingum County Community Foundation Tri-Valley Adamsville Tri-Valley Prazeysburg Tri-Valley Frazeysburg Tri-Valley High School Tri-Valley Middle School Tri-Valley Nashport United Way of Muskingum Perry Morgan Counties Valuecare Ambulance	N/A (740) 454-8574 N/A (740) 453-5417 (740) 453-5417 (740) 453-5192 (740) 754-2153 (740) 754-4001 (740) 754-2921 (740) 754-1879 (740) 452-3977 (740) 452-3977 (740) 454-6872 (833) 365-4673	COZ- Ward 1 N/A COZ- Ward 5 COZ- Ward 5 COZ- Ward 2 Salem Jefferson Jackson Jefferson Jefferson Muskingum COZ-Ward 1 COZ- Ward 4	9119 N/A 9115 9115 9121 9110 9111 9111 9111 9111 9112 9111 9111	Business Involved Citizen Community Organization Community Organization Civic Association Education
Southeast Area Transith Suicide Coalition The Carr Center The Carr Center The Muskingum County Community Foundation Tri-Valley Adamsville Tri-Valley Prazeysburg Tri-Valley Frazeysburg Tri-Valley High School Tri-Valley Middle School Tri-Valley Nashport United Way of Muskingum Perry Morgan Counties	N/A (740) 454-8574 N/A (740) 453-5417 (740) 453-5417 (740) 453-5192 (740) 754-4001 (740) 754-4001 (740) 754-2921 (740) 754-1879 (740) 452-3977 (740) 454-6872	COZ- Ward 1 N/A COZ- Ward 5 COZ- Ward 5 COZ- Ward 2 Salem Jefferson Jackson Jefferson Jefferson Muskingum COZ-Ward 1	9119 N/A 9115 9115 9121 9110 9111 9111 9111 9111 9112 9119 9119	Business Involved Citizen Community Organization Community Organization Civic Association Education

Census Tract in Health Improvement Zones

West Muskingum Middle School	(740) 455-4055	Falls	9113	Education
West Muskingum Superintendent	(740) 455-4052	Falls	9113	Education
West Muskingum Superintendent Assistant	(740) 455-4052	Falls	9113	Civic Association
YMCA	(740) 454-4767	Newton	9115	Community Organization
Zanesville City High School	(740) 453-0335	COZ- Ward 4	9117	Education
Zanesville City Middle School	(740) 453-0711	COZ- Ward 4	9117	Education
Zanesville City School Superintendent	(740) 454-9751	COZ- Ward 2	9121	Education
Zanesville City Schools- John McIntire Elementary	(740) 453-2851	COZ- Ward 4	9118	Education
Zanesville City Schools- National Road Elementary	(740) 450-1538	Washington	9127	Education
Zanesville City Schools Pre-School	(740) 454-9751	COZ- Ward 2	9121	Education
Zanesville City Schools- Zane Grey Elementary	(740) 450-1335	COZ- Ward 2	9121	Education
Zanesville City Schools- Zane Grey Intermediate	(740) 450-1335	COZ- Ward 2	9121	Education
Zanesville Civic League	(740) 452-7401	COZ- Ward 4	9118	Community Organization
Zanesville Civic League	(740) 452-7401	COZ- Ward 4	9118	Community Organization
Zanesville Farmers Market	(740) 280-2443	COZ- Ward 6	9115	Community Organization
Zanesville Metropolitan Housing Authority	(740) 454-8566	COZ- Ward 2	9121	Housing
Zanesville Police Department	(740) 455-0700	COZ- Ward 1	9120	Law Enforcement
Zanesville-Muskingum Chamber of Commerce	(740) 455-8282	COZ- Ward 1	9119	Business
Community Member	N/A	N/A	N/A	Involved Citizen